

Draft 3 January 2008



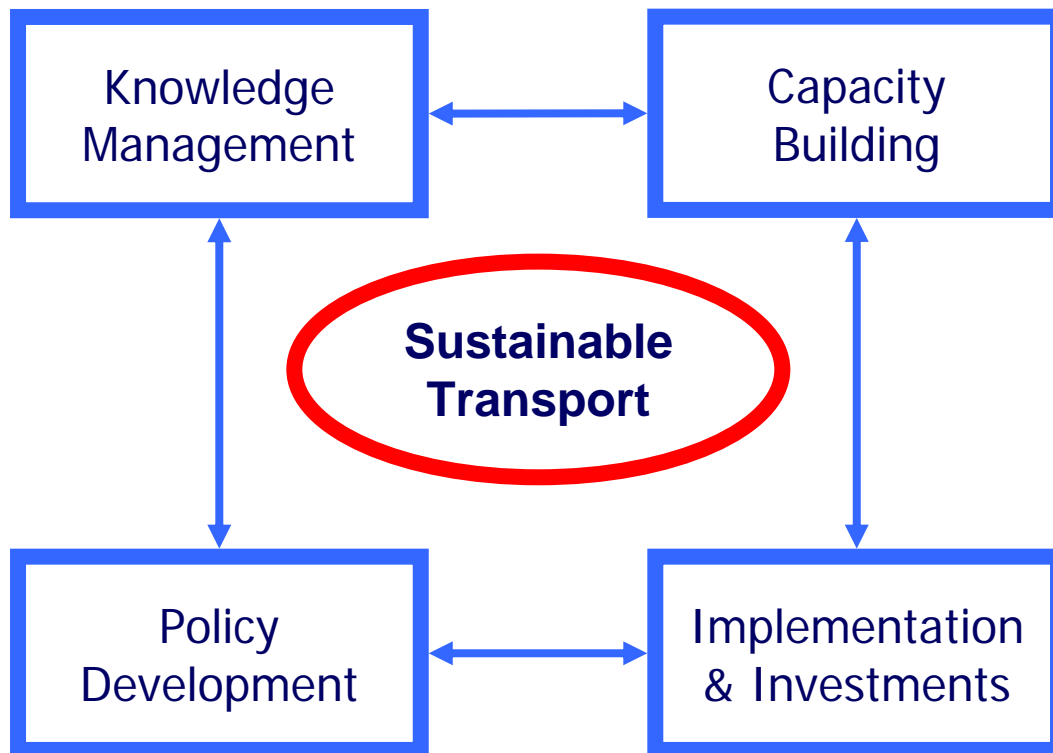
Realizing Sustainable Urban Transport in Asia: The need for stronger and broader partnerships

Cornie Huizenga, Executive Director
Bert Fabian, Transport Unit Head
CAI-Asia Center

17 March 2008
3rd UNCRD Regional EST Forum in Asia
Singapore

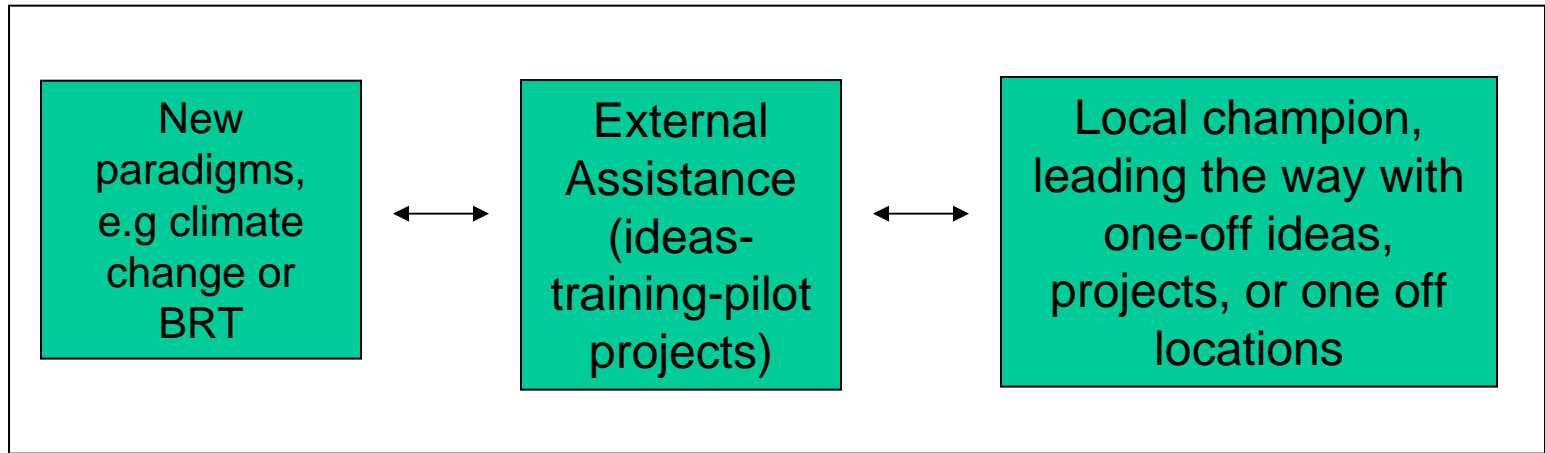


The way to sustainable transport





Change: No short Cuts, System Change is required



Create parallel structures:

- Special delivery vehicles with high level of effectiveness
- Duplication of organizational mandates and possibly organizational confusion

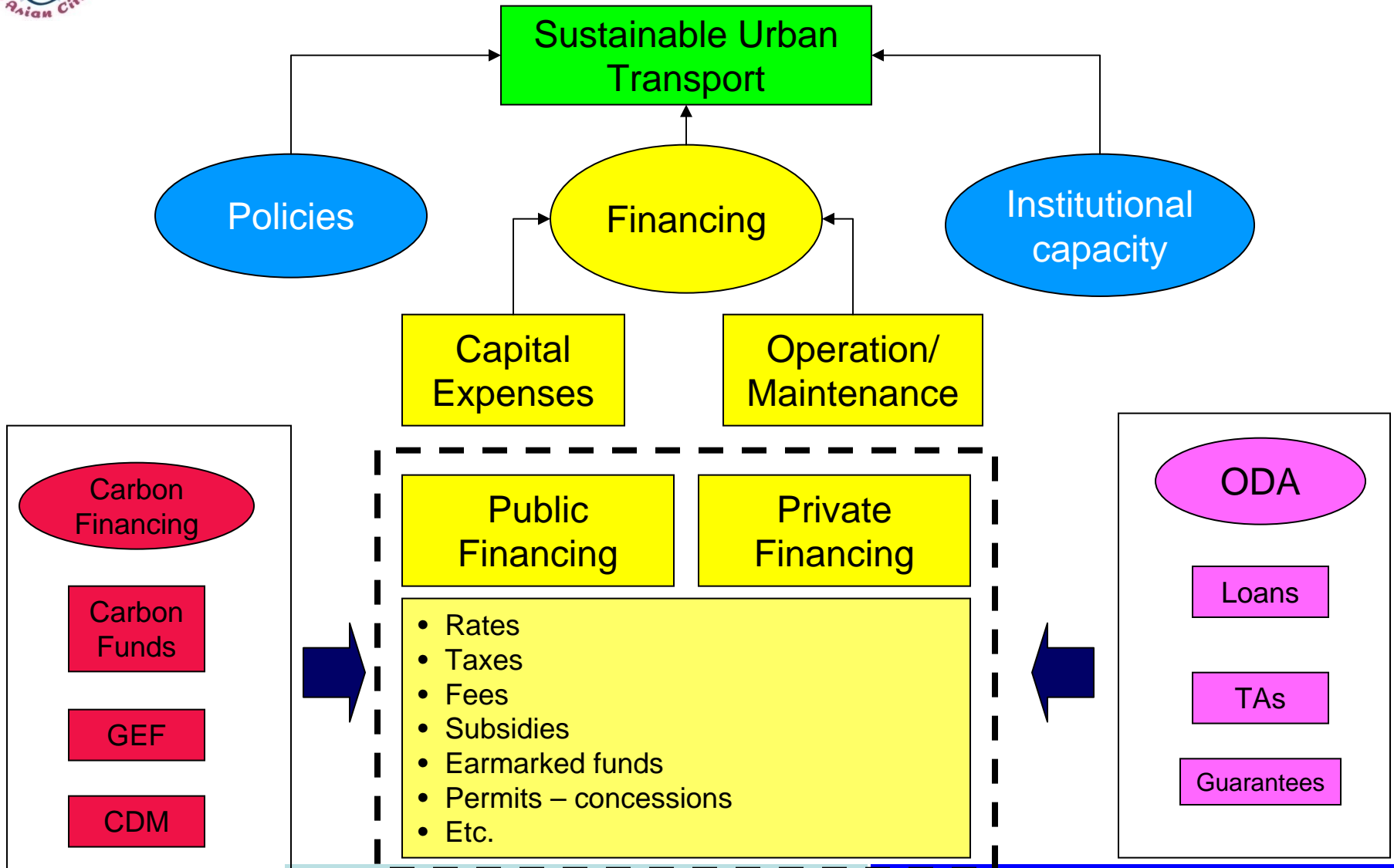
Impact: quick(er) but how structural?

Long March Through the Institutions:

- Change culture
- Change mission, mandates, policies
- Change planning and budgeting
- Change organizational linkages

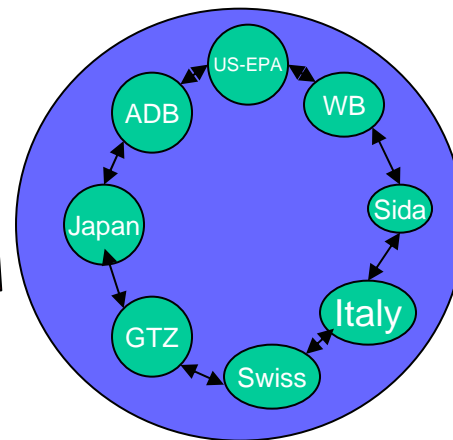
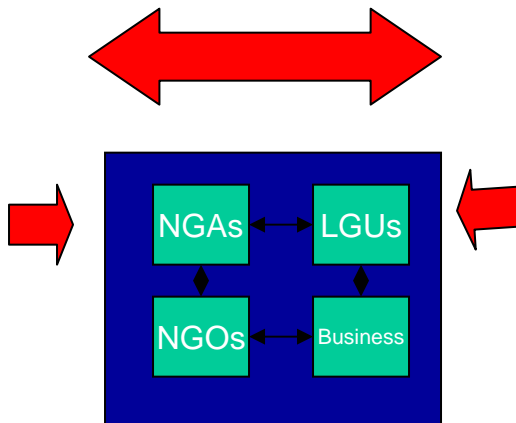
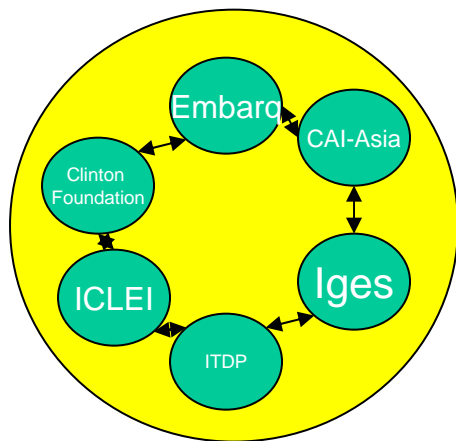
Impact: slow(er) but more far reaching and comprehensive?

Financing, locally driven, externally aided

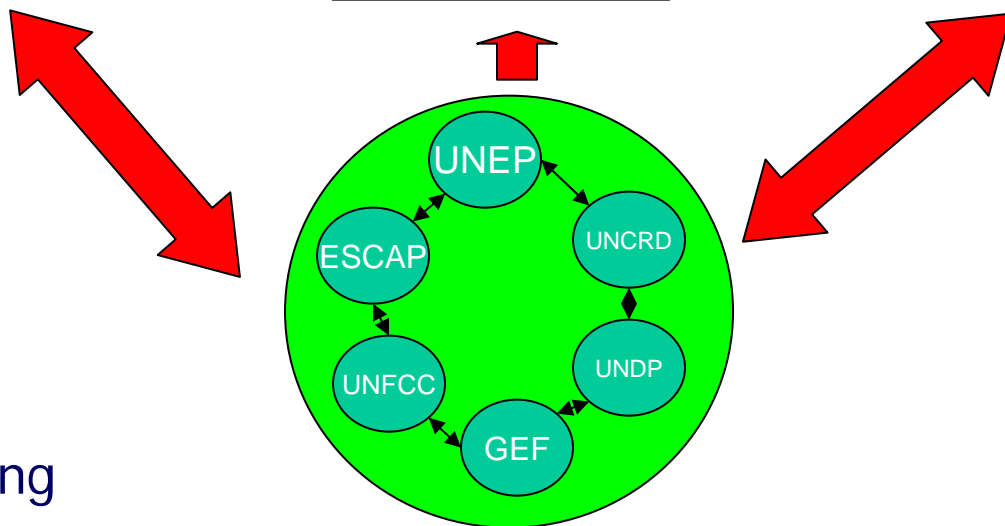


Synergy between main actors, or the lack of it

International Foundations
And NGOs



Multilaterals and bilateral
development organizations



UN Agencies

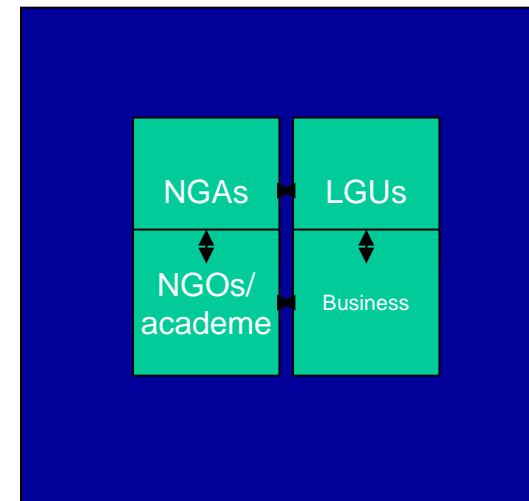
- Knowledge
- Capacity building

- Policies
- Investments



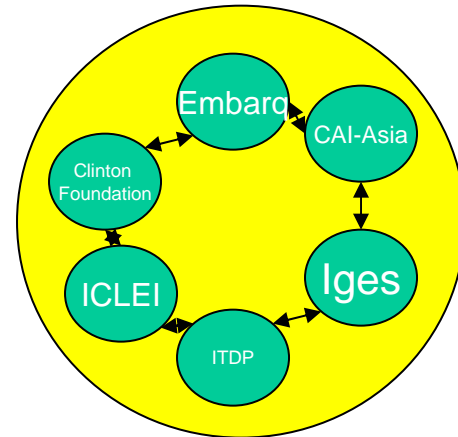
Synergy in developing countries

- Certain formal mechanisms exist, driven by legislation, but generally limited effective coordination between national and local government levels
- No integrated EST community in most countries
- Some cities have made progress but no progress across the board
- Political leadership (India and China) is key in advancing EST agenda
- **Future: policies, capacity, financing**



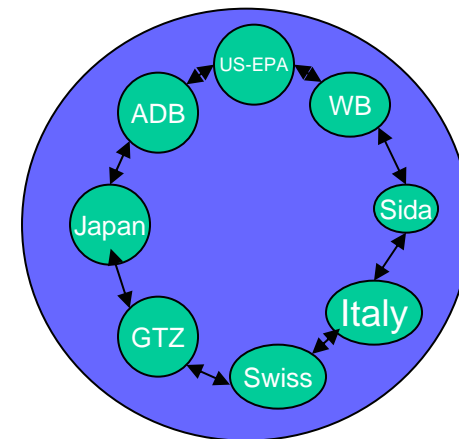
Synergy among international Foundations and NGOs

- Objectives of many of the international foundations and NGOs do not promote active coordination and cooperation
- No coordination on which cities they work and these organizations continue to crowd-out each other in a limited number of cities in Asia
- Limited exchange on tools and instruments and policy work
- SUMA program is a promising start for better cooperation
- **Future: knowledge, planning tools, policy concepts, capacity**



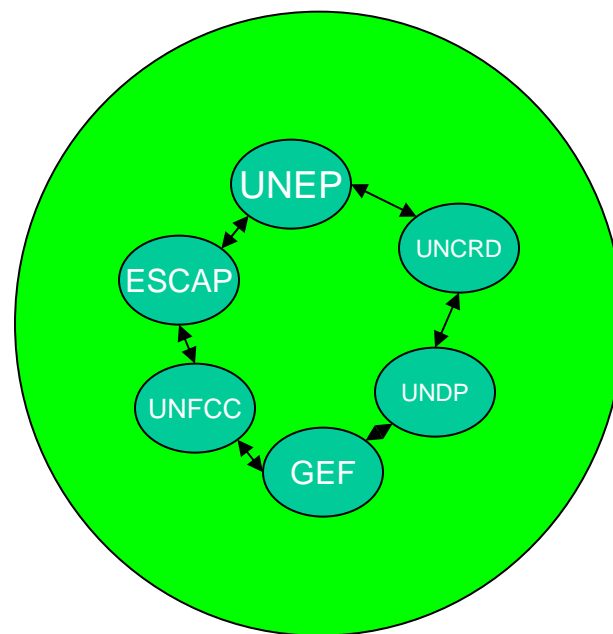
Synergy among multi- and bilateral development organizations

- Multi- and bilateral development organizations weak in terms of in-house capacity and expertise on EST.
- Coordination, when taking place, is often on an ad-hoc and project/program basis to develop a co-financing arrangement
- EST is so far typically (not yet) topics for in-country coordination
- There is a larger willingness to coordinate on climate change because amounts involved are larger and commitment of leadership larger
- **Future: Technical Assistance and Financing**



Synergy among UN-Organizations

- Limited capacity and resources in the various organizations makes it difficult to move into operational work with individual cities, as consequence coordination is high level
- External groups not well aware of distribution of tasks within the UN system
- EST forum is positive sign
- **Future: policy coordination**





Scenario for developing coordination and synergy

- Develop improved coordination and cooperation among international NGOs and foundations, Multi- and bi-laterals, the UN agencies and Asian stakeholders working with Asian cities on EST
- 3 step approach:
 - Each continue to work on their own without significant coordination but exchange more info.
 - Maintain individual focus and locations where they work in Asia but improve coordination and cooperation to increase synergy and impact
 - develop integrated programs and combine fundraising activities to streamline and combine activities



Principles for improved coordination and cooperation

- Respect for each others activities
- Complement not duplicate or overlap
- Based on the needs of the cities
- Scaleable- be able to more together than separate